Governance Evaluation Checklist (Enhanced Tier) for financial year ended 31 March 2022 for the Lee Kuan Yew Fund for Bilingualism

S/N	Code Description	Response
	Board Governance	•
1	Induction and orientation are provided for incoming Board members on joining the Board.	Complied
	Are there Board members holding staff appointments? (Skip items 2 and 3 if "No")	No
4	There is a maximum limit of four consecutive years for the Treasurer position (or equivalent, e.g. Finance Committee Chairman or person on Board responsible for overseeing the finances of the charity). Should the charity not have an appointed Board member, it will be taken that Chairman oversees the finances.	Complied
5	All Board members submit themselves for re-nomination and re-appointment, at least once every three years.	Complied
6	The Board conducts regular self-evaluation to assess its performance and effectiveness once per term or every three years, whichever is shorter.	Complied
	Are there Board member(s) who have served for more than 10 consecutive years? (Skip item 7 if "No")	No
8	There are documented terms of reference for the Board and each of its Board committees.	Complied
	Conflict of Interest	
9	There are documented procedures for Board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	Complied
10	Board members do not vote or participate in decision-making on matters where they have a conflict of interest.	Complied
	Strategic Planning	
11	The Board periodically reviews and approves the strategic plan for the charity to ensure that the activities are in line with its objectives.	Complied
	Human Resource and Volunteer Management	
12	The Board approves documented human resource policies for staff.	Complied
13	There is a documented Code of Conduct for Board members, staff and volunteers (where applicable) which is approved by the Board.	Complied

S/N	Code Description	Response
14	There are processes for regular supervision, appraisal and	Complied
	professional development of staff.	
	Are there volunteers serving in the charity? (Skip item 15 if	No
	"No")	
	Financial Management and Internal Controls	
16	There is a documented policy to seek Board's approval for any	Complied
	loans, donations, grants or financial assistance provided by the	Complica
	charity which are not part of its core charitable programmes.	
17	The Board ensures internal controls for financial matters in key	Complied
	areas are in place with documented procedures.	
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18	The Board ensures reviews on the charity's internal controls,	Complied
	processes, key programmes and events are regularly conducted.	
19	The Board ensures that there is a process to identify, regularly	Complied
	monitor and review the charity's key risks.	•
20	The Board approves an annual budget for the charity's plans	Complied
	and regularly monitors its expenditure.	
	Does the charity invest its reserves, including fixed deposits?	Yes
	(Skip item 21 if "No")	165
21	The charity has a documented investment policy approved by	Complied
	the Board.	-
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	Fundraising Practices	Vee
	Did the charity receive cash donations (solicited or unsolicited) during the year?	Yes
	(Skip item 22 if "No")	
22	All collections received (solicited or unsolicited) are properly	Complied
	accounted for and promptly deposited by the charity.	•
	Did the charity receive donations-in-kind during the year?	No
	(Skip item 23 if "No")	
	Disclosure and Transparency	
24	The charity discloses in its annual report:	Complied
- 1	i) Number of Board meetings in the year; and	
	ii) Individual Board member's attendance.	
	Are Board members remunerated for their Board services?	No
	(Skip items 25 and 26 if "No")	
	Deep the charity employ peid of #2	Ne
	Does the charity employ paid staff? (Skip items 27, 28 and 29 if "No")	No
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S/N	Code Description	Response
	Public Image	
30	The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.	Complied